



Scrutiny Annual Report 2005/2006

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Contents

	Page
Introduction	3
Chair's Foreword	3
Ad Hoc Panels	
▪ Inclusive Decision Making	4
Scrutiny Boards	
▪ Commercial Services	4
▪ Economic Development and Community Safety	5
▪ Education	6
▪ Environment and Sustainability	6
▪ Housing	8
▪ Leisure and Heritage	9
▪ Planning and Transport	10
▪ Resources Portfolio Scrutiny Board	10
▪ Social Services and Health Scrutiny Board	11
Constitutional Changes and the Future	11
Membership of Scrutiny Boards 2005-2006	13
Reviews completed and reports published June 2005 – May 2006	17
Contact Information	18

INTRODUCTION

This report sets out the achievements of Scrutiny at City of York Council during the 2005/6 municipal year and describes how Scrutiny will be carried out over the year 2006/7. Scrutiny in York is carried out in a positive and robust manner by:

- Examining the decisions of the Council's Executive and Executive Members
- Investigating Council services which affect the well being of the citizens of York
- Looking at the performance and services of the local Health Trusts

In 2005/6 there were nine Scrutiny Boards which reflected the Directorates of the Council. They were:

- Commercial Services Scrutiny Board
- Economic Development and Community Safety Scrutiny Board
- Education Scrutiny Board
- Environment and Sustainability Scrutiny Board
- Housing Scrutiny Board
- Leisure and Heritage Scrutiny Board
- Planning and Transport Scrutiny Board
- Resources Scrutiny Board
- Social Services and Health Scrutiny Board

There was also an overarching Scrutiny Management Committee, which co-ordinated and developed scrutiny activity.

In 2005/6, the primary purpose of Scrutiny in York continued to be to make a contribution to the improvement of Council services by undertaking the following:

- reviewing and researching issues which affect the wellbeing of York's citizens;
- making recommendations aimed at contributing to and developing Council policies;
- examining the Council's performance in order to raise standards and check whether services meet people's needs;
- considering the work of Health Services bodies which impact on the people of York.

Scrutiny's role may change considerably in the future. Processes to streamline the scrutiny function are being introduced with the Council. More significantly, the Government has plans to extend the powers of scrutiny to hold to account all public bodies serving the community. A shift which all local authorities and scrutiny Councillors would need to adapt to.

Foreword from Chair of Scrutiny Management Committee

This was my second complete year as Chairperson of the Scrutiny Management Committee which continued to meet monthly throughout the year, overseeing the work of 16 scrutiny topics and receiving reports on 12.

Reports on the positive outcomes from the reviews undertaken in 2004/5 and previous years were reported to the committee bi-annually and we also met with the Executive as part of our monitoring role.

The Executive Members responded positively to the many Scrutiny recommendations contained in this years 12 reports and the Citizens of York will continue to benefit from that in the future.

Many of the years topics were challenging and I would like to thank the members involved for their commitment and regular progress reports to the board.

With the review of Scrutiny management arrangements underway I look forward to further strengthening the process and continuing to make a contribution to the decision making process in 2006/7.

Cllr Madeleine A Kirk
Chair, Scrutiny Management
Committee

WHAT DID SCRUTINY DO?

The Chairs of each Scrutiny Review have set out below the work they focused on during 2005/6.

SCRUTINY AD HOC PANEL Inclusive Decision Making Scrutiny Panel

The Older People's Assembly in 2005 asked the Older People's Champion to look at age discrimination in the Council and in particular to address older people's involvement in the Council's decision-making process. At the same time consultation for the development of the Pride in our Communities (PIOC) Equality Strategy (2005-8) showed that groups representing people from disadvantaged communities felt that the Council's decision-making needed to be more accessible and inclusive. The PIOC therefore identified as a priority to review how community groups participate in decision-making. A Scrutiny topic was registered by Cllrs Kirk and Potter and Julian Horsler, the Equalities Officer.

The Scrutiny Panel co-opted a number of community representatives to sit on the panel, including Include Us In, the Older People's Assembly, Older Citizens' Advocacy York, York Racial Equality Network and York Churches Together. The panel held four informal sessions and invited a variety of interested stakeholders to meetings, such as members of York RAP group (organization of young disabled people), Inclusive Living Sheffield and MESMAC Yorkshire.

Its recommendations included that the Council should:

- consult on the formation of a Social Inclusion Working Group

- work to strengthen inter-faith partnerships
- improve communication with need-to-reach groups
- encourage the co-option of community representatives onto decision making bodies

The final report and recommendations have since been presented to the Executive.

I would like to thank all those who have been involved in this important topic. We identified some key recommendations that will enable York to become more inclusive and I look forward to seeing them adopted in the future.

**Cllr Paul Blanchard
Chair, Inclusive Decision Making
Ad-Hoc Panel**

Commercial Services Scrutiny Board

The Recycling and Re-use Scrutiny Sub-Committee presented its final report in September 2006 after an in-depth look at the current practices in this area both in York and in comparator authorities elsewhere.

Our recommendations are notable for being concerned with straightforward issues. We dealt with collection in narrow streets, minimising obstructions on pavements which might cause difficulties for the disabled and the most efficient means of collection and disposal of the recyclates currently extracted from the waste stream. We did not attempt to address the broader, background environmental issues but sought only to give functional support.

We were and remain concerned that in this constantly changing field, York should not lag behind comparator authorities either in the range of recyclates extracted or in the constant search for an economic addressal of the problems associated with their extraction. We are grateful for the constant attention and support of representatives of the Neighbourhood Services Department and we hope that we have set the tone not only for effectiveness now but also for adaptability in the future.

Cllr David Livesley
Chair, Commercial Services
Scrutiny Board

Economic Development and Community Safety Board

This year has been spent on just one topic – Drug & Alcohol Anti Social Behaviour, a long title and what turned out to be a long investigation.

The topic was first suggested in June 2004 and adopted in August of that year despite its very obvious broad remit. The Board and Officers, have worked at this topic over an 18 month period which has seen other investigations and legislation overtaking us. However, due to the importance of this subject in making York a Safer and Cleaner City for all, it was important that we continued in order to make some recommendations that we hope will have a beneficial impact.

During our investigations we had assistance from many outside sources and these have helped us form a solid base for our recommendations rather than having to work on our instincts about what we felt was happening in the City. Listing them all would take

too much space but their help and input is greatly appreciated, and this information is shown in the report.

Two items which did come up throughout our deliberations were felt to broaden the topic even further and it was decided that it would be wrong to continue investigating these as it may dilute the purpose of the report and also that they could probably merit a Scrutiny Report in their own right. These were Domestic Violence, which is a major topic in itself and has been the source of many reports in the past. Our intention was to look at the effects of Drugs and Alcohol on these situations but it was difficult to obtain concrete evidence of a link and therefore better treated as a separate matter.

The second item related to a more moving story regarding the taking of drugs and followed the showing of a film by local film maker Kevin Curren, Catch Me When I Fall. This was a very moving piece and showed some of the problems faced by youngsters living in the suburbs of York who used drugs at an early age as a way of escaping boredom. Although this did not fit within our remit it gave an insight into the future and how the situation can worsen without early intervention. This topic is certainly something I felt warranted its own investigation. Kevin's passion for this subject shone through and he is already trying to work with various agencies to bring this to the front of people's minds to ensure that these sometimes forgotten children are not ignored. We all wish him well in his endeavours.

As I said earlier, we were sometimes overtaken by events and one of the biggest was the introduction of the Licensing Act 2003 which came into force in November last year. The initial results from the introduction of

the Act were very positive with a reduction in city centre incidents by 20% in the first couple of months, which included the Christmas and New Year periods. We have asked for further updates to be presented when the first year's review has taken place.

Our initial recommendation to look at replacing the current City CCTV system, which had been in place for about 20 years was also part of a different review and it has now been agreed that a new 'state of the art' system will be implemented and funding has been found for this. One of the advantages of the new system is that it will be easier to add to as well as having better quality images. Several of the businesses that we interviewed expressed an interest in contributing to the system and our hope is that the expression of interest is translated into actions.

The report makes many recommendations which we feel will contribute to our aims for York and the level of co-operation shown by most organisations and individuals shows that this is a general wish for many others.

Our report last year into City Centre Retailing has been followed up and we were delighted that many of our findings were backed up by a team of consultants in the Roger Tym report which was produced to help guide the City and developers in future projects, the latest being the Castle/Piccadilly planning brief that was agreed by the Council's Planning Committee in March this year. We are still receiving further updates and are due to receive two more later in April relating to the City Centre Economy and progress on improving the City's toilet facilities.

Cllr Keith Hyman
Chair, Economic Development and
Community Safety Scrutiny Board

Education Scrutiny Board

The Board has focused its attention in two key areas this year. Firstly in reviewing the progress of recommendations of the two earlier topics of Early Years Education and Post 16 Inclusion. Secondly the Board undertook the new topic of Extended Schools provision in York.

I feel it is important to undertake reviews of previous topics in order for the Board to learn from the process. It is key to understand the outcome of the work and that the recommendations of previous topics were practical and had made a difference to people and learning in the City.

A review of the progress of its recommendations made in the **Early Years Education** and the **Post 16 Inclusion** topics was undertaken, the Board had made recommendations for improvements in this vital area. I am pleased to report that great progress had been made on the recommendations and the Board were very satisfied with the outcomes.

During 2005/6 the majority of the Board's time was spent on the new **Extended Schools** topic. Extended schools are those that provide a wider range of services and activities, often beyond the traditional school day to help meet the needs of pupils, families and the community.

Extended schools are high on the agenda both nationally and across the City. There is an ever growing need

for extended schools. York has set itself challenging targets to ensure every school is an extended school by 2010.

The topic had clear objectives on how well York is performing in the provision and if it is meeting the needs of the pupils, families and the community. It was carefully scoped to consider Primary schools because this was considered the most vital area in terms of need and was generally the school nearest to the communities.

The Board undertook a significant amount of evidence gathering from a wide range of sources including; Officers' reports and presentations, considering extended schools research papers, attendance of the York Extended Schools Conference and visiting seven different Primary schools including one from another Authority. It was a great pleasure to meet all those involved with extended schools.

At the end of the 2005/6 Municipal year, the Board was considering its draft recommendations as an example the Board are likely to recommend supporting the policy that all schools are extended schools by 2010 and that a local clustering approach be taken where appropriate. I would like to recognise that York has made great progress on extended schools to date and thank all those who have worked so well together.

I trust that the recommendations will help make a difference across the City. I would finally like to give thanks to the people on the Board and those who helped with our evidence gathering for their commitment and hard work.

Cllr Glen Bradley Chair, Education Scrutiny Board

Environment and Sustainability Scrutiny Board

Since the last Annual Report the Board have completed four reports. The first report, "Powers of Enforcement – Take-Aways", aimed to enhance the ability of CYC Officers to crack down on Take-Away establishments that operate beyond the legitimate and established Licensing guidelines.

The report "Sustainable Energy in Council Buildings: Energy use the City of York Council and Display", was published as an interim report on 13 July 2005. This work aimed for a fundamental rethink about how we use and manage energy in our buildings (both old and new). It is hoped that an energy management policy and Energy Working Group will provide a more co-ordinated approach to monitoring energy efficiency measures and renewable generation. Initiatives such as setting aside 3% of budgets for new buildings, extensions or refurbishments will achieve better environmental results, with any savings being put back into that environmental agenda. It is hoped that a policy to publicly "display" the energy ratings of particular Council buildings to the public will raise awareness and show improvements as they happen. Important links between other UK Councils, Europe and the Yorkshire and Humber Assembly were established.

The report "Sustainable Energy in Council Buildings, Part Two – Generating the Future", completed the findings of the Board in this area. It marked examples of best practice from across Europe and other leading

UK Councils. Recommendations were made which helped include the adoption of renewable technologies to Council property and create the position of Energy Champion for the Authority.

“Street Lighting – Strategic Management and Procurement to Reduce Carbon Dioxide Emissions and Waste” was progressed as the Sustainable Street Lighting Sub Committee to the Executive on 25 July 2006. The report looked at how Street Lighting had been managed in the past and recommended ways in which this could be improved in the future. It was hoped that targets to use electricity supplied from renewable sources would be implemented, with any savings reinvested in the sustainability agenda. The Board reported the state of current technological advances and suggested that a bid be submitted to “Intelligent Energy Europe” with the aim of securing funding to install an intelligent lighting network. The report has stalled due to the current PFI bid for Highways and Maintenance, which includes street lighting issues. Officers are timetabled to include the implications of the PFI bid for the scrutiny to Executive before February 2007. It is hoped that the approach to Intelligent Energy Europe can be submitted before then.

Cllr Martin Lancelott
Chair, Environment and
Sustainability Scrutiny Board

Housing Scrutiny Board

The topic of Reducing CO2 Emissions from York’s Public and Private Sector Housing was selected at the end of the 2004-05 municipal year but only kicked off in 05-06.

In scoping the topic it was concluded that it should concentrate on improving existing housing stock rather than new build. The new build element was covered under the P&T topic. The topic was further refined during the scoping exercise to principally concentrate on private dwellings as the Council’s own stock had been subject to gradual improvement over a number of years.

The topic itself fitted in alongside the aforementioned P&T topic on sustainable development and also the E&S topic on energy use. All three topics having the support of the same scrutiny officer ensured a level of consistency and cross-board dialogue.

I write this as the former Chair of the Housing Scrutiny Board, having moved on to another position and as such I am not privy to the final reporting of the topic which is expected to take place soon.

Cllr Ceredig Jameison-Ball
Former Chair, Housing Scrutiny Board

Housing Scrutiny Board cont...

The Allocations Scrutiny Committee completed its work in April 2005 and its report was presented during the first months of the current council year. The Committee, which inherited this topic from the previous Housing Scrutiny Board, recommended a new banded system for allocating public housing in the City in place of the pre-existing number based ‘points’ system.

This system has now been in operation for a period longer than a full Council year and the staff of the

Housing Allocations department would be the most highly qualified people to comment on its effectiveness. It is our hope and belief that the new system is an improvement and is contributing to the current improved figures in this area.

Cllr David Livesley
Chair, Housing Scrutiny Board

Leisure and Heritage Scrutiny Board

During the year 2005/06 the Board concerned itself with the future of the City of York Archives. The scope of the review was to make recommendations for:-

- How the City Archives can reach its full potential to deliver effective services to the widest possible community.
- How it can engage those currently least likely to benefit from our archival heritage: the non-specialist, community groups and students in school.
- The key factors to be taken account of in creating satisfactory accommodation for the historic material.

From the start of the Scrutiny it was decided that due to the urgency of the situation the Board should report its recommendations as quickly as was possible. Consequently, the scrutiny was intense with at least one specialist in the archives field addressing the Board at each of its monthly meetings. These "expert witnesses" from as far afield as Hampshire and Chester, gave their views of best practice and what the City of York Archives might aspire to. At the end of June the Board held a

public conference at which all interested parties were invited to contribute.

A number of Board members visited the North Yorkshire County Records Office at Northallerton to see their facilities and discuss records management. The Board also visited York University's Borthwick Institute.

At the November meeting the Board drew up its recommendations which were presented to the Executive in January. The main thrust of the recommendations was that the City should find a partner in order to care for its collections and reach as broad an audience as possible.

An earlier scrutiny topic "Putting Libraries at the Heart of the Community" was agreed in November and delivered to the Executive at its December meeting. The majority of the work on this topic had taken place in 2004/05. In an effort to understand the City's present library practice the Board visited the Central Library, Clifton branch Library and a mobile library discussing with staff as to how the Council could be more pro-active in encouraging residents to use the libraries and improve access to services. They also visited an "Ideas Store" in Tower Hamlets where, in partnership with the Adult Education Unit, the Library Service has been re-focused and re-branded in order to provide a library learning service.

In total 17 recommendations were made in the final report including the

need to develop a plan to replace the Central Library.

Cllr Chris Hogg
Chair, Leisure and Heritage
Scrutiny Board

Planning and Transport **Scrutiny Board**

During the year 2005/2006 the Planning and Transport Scrutiny Board continued its work looking at sustainability and planning guidance. In the autumn of 2005 the Board was involved in contributing to the debate on SPGs, with the result that the SPGs were withdrawn to be rewritten.

The Board spoke with Building Control who proposed that the Department would be happy to act as a promoter of sustainable construction methods. The issues raised by Building Control, in order to carry out this new function, were: staff training, the production of printed material, the requirement for an enhanced site presence to enable better enforcement and the investigation of best practice in other authorities.

In October 2005 the Board looked at the Developers' guidance for sustainable development produced in other Local Authorities, considering the drivers these authorities put in place to achieve change.

At the end of the Council year the Board put together a report containing over 20 recommendations that are still being finalised but have contributed hugely to Member understanding and are informing the sustainable planning guidance currently being drawn up by the Local Development Framework Team. It is understood that the SPG document will finally emerge for

consideration by the Planning Committee in the next five or six weeks.

Cllr Christian Vassie
Chair, Planning and Transport
Scrutiny Board

Resources Scrutiny Board

In this year the Resources Scrutiny Board concluded and approved its final report on Sustainability and Social Responsibility in Procurement for inclusion in the corporate procurement strategy. This was an exciting topic which looked at the various competing interests in procurement ranging from the barriers preventing the voluntary sector and smaller enterprises for tendering for procurement contracts to promoting a wide-ranging ethical procurement policy.

After concluding that scrutiny report the Scrutiny Board fulfilled its obligations in relation to the breaches and waivers which has been reported to it. With the restructure of the Resources Department and the constitutional change this function has now passed to the newly created Audit and Governance Committee. In the report to the Scrutiny Management Committee in March 2005, I expressed the desirability of continuity between the two committees to maintain the knowledge gained by the Scrutiny Board in the future.

The Scrutiny Board received an update on the recommendations of its report on Property Management. The Scrutiny Board were pleased with the progress that had been made.

Finally, the Scrutiny concentrated on the budget process and local

government finance in a fact finding education process.

I would like to thank Members and Officers for the hard work and support they have shown throughout the year. Their commitment to the scrutiny process in all its facets can be shown no better than in the work of the Resources Scrutiny Board in 2005/06.

Cllr David Scott
Chair, Resources Scrutiny Board

Social Services and Health Scrutiny Board

The year started with a scrutiny topic (Access to Services for Care Leavers) outstanding from the previous year. The final report and recommendations have since been agreed and presented to Executive.

The Board participated in the Healthcare Commission's new annual 'Health Check' reports for the NHS, Ambulance and Primary Care Trusts. As an introduction to the process, each Trust prepared a draft report in October last and discussed it with the Board before formally publishing it. To be able to comment on the draft report in this way was a useful exercise. The Board confirmed its earlier comments on the draft "health check" reports (with one minor change for the PCT report) when the final reports were submitted.

The Board has worked with the Centre for Public Scrutiny (CfPS) during the year and members have attended CfPS events. At one such event, the Chair and Scrutiny Officer were asked to give a presentation which described

the way the draft Health Check reports had been dealt with in York.

The Board responded to consultations on the reconfiguration of the SHA, Ambulance and Primary Care Trusts (we joined with N Yorks and E Riding in our response to the Ambulance Trust proposals). As expected, the result was that there would be no change to what had been proposed. The SHA and Ambulance Trust changes take effect from 1 July, while the PCT changes are effective from 1 October.

This year has seen the development of closer relationships with the PCT, Ambulance and Hospitals Trust; Members have visited the Ambulance Control Centre and the hospital. Progress has been made in developing links with the PPIFs and with voluntary sector organisations.

At the end of the year, the PCT was about to announce its financial recovery plan; the Board has considered this and has opened a dialogue involving the PCT and Hospitals Trust. Much has been said about the targets which the PCT will have to meet, but little about the content of the recovery plan proper. Some changed commissioning intentions have been signalled by the PCT but the impact and financial implications of these have yet to be assessed. Some very technical details of the plan (referral advice to GPs) have been given. The changes to provision which result from the recovery plan are likely to have a strong influence on any areas which are chosen for scrutiny.

Under the new Constitution, the Health Scrutiny Committee will continue the work of the Board. There is a slightly changed emphasis in that

its primary role is to scrutinise (NHS) health provision for York residents; the scrutiny of provision by Adult Social Services will take place as part of this.

Cllr Ian Cuthbertson
Chair, Social Services and Health
Scrutiny Board

CONSTITUTIONAL CHANGES AND THE FUTURE

In April 2006 the Council reviewed its Constitution and decided to rationalise and streamline its scrutiny resources as a consequence.

For the 2006/07 Council Year scrutiny reviews and the scrutiny process will be managed by a Scrutiny Management Committee (SMC). Reviews will be undertaken by an Education or Health Scrutiny Committee or allocated to a specially convened Ad-hoc Sub-Committee, as appropriate. Progress will be monitored by SMC. Processes are currently being streamlined to better manage the allocation, monitoring and conclusion of scrutiny reviews.

As from 2006/07, to provide an effective channel for the statutory scrutiny call-in function, SMC will have an additional role. It will consider any business called in by the requisite number of Councillors in relation to decisions already taken by or about to be taken by the Executive or any Executive Member.

The Annual Report for 2006/07 will reflect these new constitutional arrangements, reporting on reviews undertaken and the number and nature of decisions or issues called in.

Moreover, Scrutiny's role will change considerably in the future. The Government may extend Scrutiny's

powers to hold to account all public bodies serving the community. This would have a significant impact for Officers and Members involved in the Scrutiny service.

MEMBERSHIP OF SCRUTINY BOARDS 2005-2006

Scrutiny Management Committee

Chair	Cllr Madeline Kirk
Vice Chair	Cllr Paul Blanchard
	Cllr Glen Bradley
	Cllr Ian Cuthbertson
	Cllr Sandy Fraser
	Cllr Mark Hill
	Cllr Irene Waudby

Commercial Services Board

Chair	Cllr David Livesley
Vice Chair	Cllr Irene Waudby
	Cllr Bill Fairclough
	Cllr Alan Jones
	Cllr Ken King
	Cllr Martin Lancelott

Economic Development and Community Safety Scrutiny Board

Chair	Cllr Keith Hyman
Vice Chair	Cllr David Wilde
	Cllr Andy D'Agorne
	Cllr Tom Holvey
	Cllr David Merrett
	Cllr Jonathan Morley
	Cllr David Merrett
	Cllr C Vassie
	Cllr Richard Watson
Co-optee	Mr Don Parlabean (Older People's Assembly)

Education Scrutiny Board

Chair	Cllr Glen Bradley
Vice Chair	Cllr Keith Aspden
	Cllr Janet Hopton
	Cllr Viv Kind
	Cllr David Livesley
	Cllr David Scott
Co-optee	Dr G M Clayton
Co-optee	Dr David Sellick
Co-optee	Miss C Duffy

Environment and Sustainability Scrutiny Board

Chair	Cllr Martin Lancelott
Vice Chair	Cllr Brian Watson
	Cllr Andy D'Agorne
	Cllr Richard Moore
	Cllr Ruth Potter
	Cllr Christian Vassie
	Cllr Mark Waudby

Housing Scrutiny Board

Chair	Cllr Ceredig Jamieson-Ball
Vice Chair	Cllr Bill Fairclough
	Cllr Paul Blanchard
	Cllr Mark Hill
	Cllr David Horton
	Cllr Madeline Kirk
	Cllr David Livesley
Co-optees	Mildred Grundy
	Pat Holmes
	(Federation of Residents' Associations)

Planning and Transport Scrutiny Board

Chair	Cllr Christian Vassie
Vice Chair	Cllr Derek Smallwood
	Cllr Martin Bartlett
	Cllr Chris Hogg
	Cllr Ceredig Jamieson-Ball
Co-optee	Cllr Tracy Simpson-Laing
	Don Parlabeau (Older People's Assembly)

Resources Portfolio Scrutiny Board

Chair	Cllr David Scott
Vice Chair	Cllr Richard Moore
	Cllr Glen Bradley
	Cllr Tom Holvey
	Cllr David Livesley
	Cllr Janet Looker

Social Services and Health Scrutiny Board

Chair	Cllr Ian Cuthbertson
Vice Chair	Cllr Martin Lancelot
	Cllr Keith Aspden
	Cllr Sandy Fraser
	Cllr Janet Hopton
	Cllr Gil Nimmo
	Cllr David Wilde

Leisure and Heritage Scrutiny Board

Chair	Cllr Chris Hogg
Vice Chair	Cllr Tom Holvey
	Cllr Martin Bartlett
	Cllr Dave Evans
	Cllr Alan Jones
	Cllr Madeline Kirk

Ad Hoc Inclusive Decision Making Scrutiny Panel

Chair	Cllr Paul Blanchard Cllr Ian Cuthbertson Cllr Madeline Kirk Cllr Ruth Potter Cllr Keith Aspden
Co-optee	Jack Archer
Co-optee	Lynn Jeffries
Co-optee	Rita Sanderson
Co-optee	Paul Wordsworth

REVIEWS COMPLETED AND REPORTS PUBLISHED
June 2005 – 25th May 2006

TITLE	SCRUTINY BOARD	DATE
Drugs Alcohol and Anti-Social behaviour	Economic Development and Community Safety	April 2006
Confidentiality and Transparency Ad-Hoc Panel	Economic Development and Community Safety	February 2006
Scrutiny of Housing Allocations Systems	Housing Scrutiny Board	May 2005
The Cleaning of Gullies, Gutters, Footpaths and Back Lanes on Terraced Streets	Commercial Services Scrutiny Board	May 2005
Sustainable Energy in Council Buildings: Energy Use, the City of York Council and Display	Environment and Sustainability	July 2005
Take-Aways; Powers of Enforcement	Environment and Sustainability	October 2005
Sustainable Energy in Council Buildings: Generating the Future	Environment and Sustainability	February 2006
Allocation of Police Resources in York and N. Yorks	Economic Development and Community Safety	May 2005
Sustainability and Social Responsibility in Procurement	Resources Scrutiny Board	July 2005
Putting Libraries at the Heart of the Community	Leisure and Heritage Scrutiny Board	November 2005
The Future of York City Archives	Leisure and Heritage Scrutiny Board	December 2005
Social Services Scrutiny Board	Services for Care Leavers in York	November 2005



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